



Ruj. Kami : MOF.BPK.600-22/10/6 (4)
Tarikh : (September 2020

SENARAI EDARAN SEPERTI DI LAMPIRAN

YBhg. Datuk Seri/ Dato' Sri /Datuk/Dato'/Dr./Tuan,

GARIS PANDUAN BAGI PELAKSANAAN PROGRAM KOLABORASI INDUSTRI (ICP) DALAM PEROLEHAN KERAJAAN MELALUI SISTEM ePEROLEHAN

Dengan hormatnya saya merujuk kepada perkara di atas.

2. Dimaklumkan bahawa, selaras dengan Pekeliling Perolehan Kerajaan PK 1 -Punca Punca Kuasa Prinsip dan Dasar Perolehan Kerajaan, semua Agensi Kerajaan adalah tertakluk kepada Dasar Dan Garis Panduan Program Kolaborasi Industri (ICP) Dalam Perolehan Kerajaan. Pelaksanaan **ICP** ini adalah bertujuan memberikan manfaat kepada ekonomi negara melalui antaranya mengurangkan kebergantungan kepada negara luar, mengurangkan aliran keluar mata wang negara dan membolehkan negara mengakses pasaran global serta pelaburan langsung asing.
3. Bagi meningkatkan penguatkuasaan PK 5 berkenaan Perolehan Secara Elektronik, garis panduan ini dikeluarkan untuk menjelaskan kepada Agensi Kerajaan Persekutuan berhubung tindakan yang perlu diambil di dalam Sistem **eP** oleh Kementerian/ Pusat Tanggungjawab (**PTJ**) sekiranya terlibat dalam program tersebut.
4. Pihak **MoF** telah menyediakan garis panduan bagi pelaksanaan **ICP** di dalam perolehan Kerajaan yang dilaksanakan melalui Sistem **eP**. Garis panduan ini dikeluarkan sebagai rujukan kepada semua Kementerian/ **PTJ** untuk pembekal mencadangkan projek-projek bagi memenuhi keperluan pelaksanaan **ICP** dan akan digunakan sebagai asas pemilihan pembekal bagi perolehan yang berkaitan.
5. Sehubungan itu, bersama-sama ini dilampirkan Garis Panduan Bagi Pelaksanaan Program Kolaborasi Industri (**ICP**) Dalam Perolehan Kerajaan Melalui Sistem **eP** seperti di **Lampiran I**. Garis panduan ini boleh juga dimuat turun melalui portal rasmi Sistem **eP** (www.eperolehan.gov.my). Kerjasama pihak YBhg. Datuk Seri/ Dato' Sri /Datuk/Dato'/Dr./Tuan adalah dipohon untuk memanjangkan surat ini kepada semua **PTJ** di bawah seliaan masing-masing.

6. Kerjasama daripada pihak YBhg. Datuk Seri/ Dato' Sri /Datuk/Dato'/Dr./Tuan berhubung perkara ini amatlah dihargai.

Sekian, terima kasih.

“BERKHIDMAT UNTUK NEGARA”

Saya yang menjalankan amanah,


(ZAIIR-BIN HAJI MAT ALI)

Bahagian Perolehan Kerajaan
b.p. Ketua Setiausaha Perbendaharaan
Kementerian Kewangan Malaysia

s.k.:

KSP

TKSP (M)

SBPK

TSK (D)

TSK (O)

TSK (K)

Encik Muzafar Kamal Shahaluddin
Ketua Pegawai Eksekutif
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SELANGOR

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62668 PUTRAJAYA
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62602 PUTRAJAYA

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62100 PUTRAJAYA **No. Faks: 03-8911 5885**
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Kementerian Tenaga dan Sumber Asli
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Presint 4
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62574 PUTRAJAYA **No. Faks: 03-8889 5449**
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62100 PUTRAJAYA **No. Faks: 03-8888 0225**
12. **YBhg. Datuk Wan Suraya binti Wan Radzi**
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Kementerian Perpaduan Negara
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62502 PUTRAJAYA **No. Faks: 03-8888 8575**
13. **YBhg. Dato' Dr. Syed Omar Sharifuddin bin Syed Ikhsan**
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62502 PUTRAJAYA
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16. **YBhg. Datuk Muez bin Abd. Aziz**
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17. **YBhg. Dato' Dr. Noor Zari bin Hamat**
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Kementerian Pelancongan, Seni dan Budaya
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Jalan P5/6, Presint 5
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18. **YBhg. Dato' Mohd. Sallehuddin bin Hassan**
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62502 PUTRAJAYA
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19. **YBhg. Dato' Zainal Azman bin Abu Seman**
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62624 PUTRAJAYA
No. Faks: 03-8888 0181
20. **YBhg. Dato' Junaidah binti Kamarruddin**
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62100 PUTRAJAYA
No. Faks: 03-8323 2003
21. **YBhg. Datuk Zainal Abidin bin Abu Hassan**
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Persiaran Perdana, Presint 4
Pusat Pentadbiran Kerajaan Persekutuan
62100 PUTRAJAYA
No. Faks: 03-8891 5558

22. **YBhg. Datuk Wan Ahmad Dahlan bin Haji Abdul Aziz**
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Aras 12, Blok D1, Kompleks D
Pusat Pentadbiran Kerajaan Persekutuan
62546 PUTRAJAYA
No. Faks: 03-8889 1613
23. **YBhg. Datuk Hajah Rosida binti Jaafar**
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Menara Seri Wilayah, Presint 2
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62100 PUTRAJAYA
No. Faks: 03-8889 4948
24. **YBrs. Encik Ravi Muthayah**
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26. **YBhg. Datuk M Noor Azman Bin Taib**
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Kementerian Belia dan Sukan
Aras 15, Menara KBS
No. 27, Persiaran Perdana, Presint 4
Pusat Pentadbiran Kerajaan Persekutuan
62570 PUTRAJAYA
No. Faks: 03-8888 8719

SENARAI EDARAN DALAMAN

1. **YBhg. Dato' Shamsul Azri bin Abu Bakar**
Setiausaha Bahagian Dasar Saraan dan Pengurusan
Kementerian Kewangan Malaysia
Aras 3, Blok Selatan
Kompleks Kementerian Kewangan, Presint 2
Pusat Pentadbiran Kerajaan Persekutuan
62592 PUTRAJAYA

No. Faks: 03-8882 4324

2. **YBhg. Datuk Dr. Yacob bin Mustafa**
Akauntan Negara Malaysia
Jabatan Akauntan Negara
Aras 8, Bahagian Pengurusan Tertinggi
Kompleks Kementerian Kewangan
No. 1, Persiaran Perdana, Presint 2
Pusat Pentadbiran Kerajaan Persekutuan
62594 PUTRAJAYA

No. Faks: 03-8889 5821

GARIS PANDUAN PELAKSANAAN PROGRAM KOLABORASI INDUSTRI (ICP) DALAM PEROLEHAN KERAJAAN MELALUI SISTEM ePEROLEHAN

1. PENDAHULUAN

- 1.1 Berdasarkan Pekeliling Perolehan Kerajaan (PK) 1 - Punca Kuasa Prinsip dan Dasar Perolehan Kerajaan, semua Kementerian/**PTJ** adalah tertakluk kepada Dasar Dan Garis Panduan Program Kolaborasi Industri (**ICP**) Dalam Perolehan Kerajaan.
- 1.2 Garis panduan ini dikeluarkan untuk menjelaskan kepada Kementerian/ Pusat Tanggungjawab (**PTJ**) berhubung tindakan yang perlu diambil di dalam Sistem ePerolehan(**eP**) oleh Kementerian/**PTJ** sekiranya terlibat dalam program tersebut selaras dengan PK 5.1 berkenaan Perolehan Secara Elektronik.

2. TINDAKAN YANG PERLU DIAMBIL OLEH KEMENTERIAN/PTJ

- 2.1 Kementerian/**PTJ** perlu menyenaraikan **ICP Requirement Document (IRD)** sebagai salah satu elemen dalam senarai semak teknikal:

2.1.1 Proses Penyediaan Spesifikasi dan Senarai Semak

- a. **IRD** hendaklah disediakan dalam dua (2) dokumen yang berasingan iaitu:
 - i. Dokumen bagi Agensi menyatakan keperluan **ICP** untuk dilihat oleh pembekal
 - ii. Dokumen bagi pembekal membuat tawaran iaitu Cadangan Program Kolaborasi Industri daripada Petender (**Lampiran 1-IRD**)
- b. Dokumen keperluan **ICP** untuk dilihat oleh pembekal hendaklah ditambah ke dalam **Senarai Semak Teknikal** oleh Jawatankuasa Spesifikasi dengan ketetapan berikut:
 - i. Mekanisme : **PTJ Muat Naik**
 - ii. Tindakan Pembekal : Lihat
 - iii. Dokumen : Muat Naik dokumen **IRD**
- c. Dokumen Lampiran 1 untuk tawaran oleh pembekal hendaklah ditambah ke dalam **Senarai Semak Teknikal** oleh Jawatankuasa Spesifikasi dengan ketetapan berikut:
 - i. Mekanisme : **PTJ Muat Naik**
 - ii. Tindakan Pembekal : Muat Turun dan Muat Naik
 - iii. Skor : Tidak ditanda

- iv. Dokumen : Muat Naik **Lampiran 1-IRD** yang perlu diisi oleh pembekal

2.1.2 Proses Penyediaan Tawaran oleh Pembekal

- a. Pembekal perlu memuat turun dokumen keperluan **ICP (IRD)** dalam senarai semak teknikal untuk dibaca.
- b. Pembekal perlu memuat turun **Lampiran 1-IRD** untuk diisi tawaran dan dimuat naik semula.

2.1.3 Proses Semakan Pematuhan Dokumen oleh Jawatankuasa Pembuka

- a. Dokumen **Lampiran 1-IRD** perlu dimuat turun dan dicetak semasa semakan pematuhan dokumen bagi setiap pembekal yang melepasi semakan pematuhan dokumen wajib dan dicatatkan kod pembekal pada setiap dokumen **Lampiran 1-IRD**.
- b. Dokumen **Lampiran 1-IRD** yang telah dicetak perlu diserahkan kepada Urus Setia Perolehan sebelum diserahkan kepada Jawatankuasa Penilaian **ICP (IEC)** secara manual.
- c. Pembekal tidak dibenarkan memasukkan nama syarikat pada dokumen **Lampiran 1-IRD**.

2.1.4 Proses Penilaian Teknikal, Kewangan dan ICP

- a. Kementerian/**PTJ** hendaklah melaksanakan proses penilaian teknikal dan kewangan secara atas talian oleh jawatankuasa yang berkaitan. Manakala penilaian **ICP** hendaklah dinilai secara manual oleh **IEC** berdasarkan dokumen **Lampiran 1-IRD**.
- b. Proses Penilaian **ICP** ini boleh dilaksanakan secara serentak dengan Penilaian Teknikal dan Kewangan.
- c. **IEC** perlu menyerahkan Laporan Penilaian **ICP (ICP Evaluation Report-IER)** kepada Urus Setia Perolehan secara manual.

2.1.5 Proses Pengesyoran Pembekal oleh Urus Setia Perolehan dan Pemilihan Akhir Pembekal oleh Pihak Berkuasa Melulus (PBM)

- a. Urus Setia Perolehan perlu memuat naik **IER** sebagai Lampiran dalam kertas taklimat untuk diambil kira bagi tujuan pengesyoran pembekal dan dibawa kepada **PBM**.

- b. Urus Setia Perolehan perlu mengambil kira **IER** pembekal yang telah disenarai pendek (melempi skor keseluruhan) semasa membuat pengesyoran pembekal di dalam Sistem **eP**.
- c. **PBM** perlu mengambil kira **IER** semasa membuat pertimbangan pemilihan akhir pembekal. Jika markah penilaian keseluruhan adalah setara (kompetitif) **PBM** boleh mengguna pakai elemen **IER** dalam menentukan pemilihan akhir pembekal.

3. PENUTUP

- 3.1 Kementerian/ **PTJ** hendaklah memastikan garis panduan di atas dipatuhi sepenuhnya bagi mengelakkan sebarang permasalahan dalam penggunaan Sistem **eP**. Pegawai Pengawal/ Ketua Jabatan adalah bertanggungjawab untuk memastikan Sistem **eP** digunakan sepenuhnya.
- 3.2 Kementerian/ **PTJ** juga dipohon untuk memastikan langkah-langkah di atas diambil tindakan oleh Kementerian/ **PTJ** yang terlibat dengan pelaksanaan perolehan **ICP**.
- 3.3 Sebarang urusan berkaitan pelaksanaan program **ICP**, Kementerian/**PTJ** perlu berhubung dengan pihak *Technology Depository Agency (TDA)*.
- 3.4 Sekiranya Kementerian/ **PTJ** menghadapi sebarang masalah berkaitan penggunaan Sistem **eP**, aduan hendaklah dibuat melalui menu eAduan atau menghubungi Meja Bantuan (*Help Desk*) Commerce Dot Com Sdn. Bhd. (**CDCSB**).
- 3.5 Garis Panduan ini berkuatkuasa mulai **2 September 2020**.

Bahagian Perolehan Kerajaan
Kementerian Kewangan Malaysia
1 September 2020

[INSERT PROCURING AGENCY LOGO]

**INDUSTRIAL COLLABORATION PROGRAM (ICP) REQUIREMENT
DOCUMENT (IRD)**

**FOR
THE PROCUREMENT OF [PROCUREMENT NAME]**

BY

[PROCURING AGENCY]

Document Reference No.	:	[TDA DOCUMENT NUMBER]
Revision	:	0
Date Approved	:	

AMENDMENT HISTORY

[illegible]

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ANNEX – A

POLICY AND GUIDELINES ON INDUSTRIAL COLLABORATION PROGRAMME (ICP) IN GOVERNMENT PROCUREMENT (SECOND EDITION)

ANNEX – B

ICP PROJECT PROPOSAL & COMPLIANCE SCHEDULE

1. INTRODUCTION

- 1.1 In support to the national agenda, Industrial Collaboration Programme (ICP) is used as one of national development strategies to strengthen the country's socioeconomic achievement, leveraging on sustainable ICP programme to elevate identified existing country's capability and capacity to the next level. Priority is given to activities that contribute to the national aspiration towards achieving the status of developed country.
- 1.2 Based on the benefits of past Offset Programmes which has contributed to the local industry development and economic expansion, Government has expanded the scope of the existing Offset Programme Policy to also cover various strategic sectors. In this regard, Government is continuing to improve the implementation of the ICP based on the current Policy and Guidelines issued via the PP/PK 1.1 Paragraph 6(v) titled Policy and Guidelines on Industrial Collaboration Programme in Government Procurement (ICP Policy) as in ANNEX– A in this document.
- 1.3 For this purpose, in proposing the ICP and in compliance with the Government's policy, the ICP provider which in this document referred as Tenderer is required to consider the impacts of the proposed program for short, medium- and long-term gains. As such, the Government of Malaysia has categorized ICP implementation into three (3) main platforms that ICP provider could use as guidance:
 - A. Economic Enhancement Program (EEP);
 - B. Counter Trade; and
 - C. Offset.
- 1.4 Offset and/or Countertrade shall be triggered if the fund is provided, channelled and/or guaranteed by the Federal Government for every procurement directly awarded to the foreign Original Equipment Manufacturer (OEM) with a value of RM50 million and above (or a value of foreign currency that is equivalent to the said Malaysian Ringgit).

- 1.5 EEP shall be triggered if the fund is provided, channelled, and/or guaranteed by the Federal Government for every procurement directly awarded to the *Syarikat Tempatan Utama* (STU) with a value of RM100 million and above. Subsequently, Offset and/or Countertrade shall be triggered if the STU awards a subcontract to foreign OEM with a value of RM50 million and above (or a value of foreign currency that is equivalent to the said Malaysian Ringgit). Cumulative sum of combined EEP and Offset values shall equivalent to the value of the Main Procurement Contract. STU shall ensure that the OEM's obligation to the ICP requirements and implementation in accordance with the ICP Policy and Guidelines, be specified in the subcontracting agreement.
- 1.6 The ICP implementation is one of Government's strategies to provide opportunities for local industry players to competitively take part in the global supply chain and participate in the global market. Therefore, the implementation of the ICP should consider the interests of all parties (win-win situation and complementary) to ensure a greater overall impact. Thus, the ICP Provider must be fully committed in the ICP implementation to ensure the benefits of ICP for the national development and the success of ICP implementation depends on the cooperation of all involved stakeholders (Agency, ICP Provider, ICP Recipient, IMU and TDA).

The purpose of this ICP Requirement Document (IRD) is to specify the ICP that is to be attached with the tender for the procurement of [PROCUREMENT NAME] and will be used as one of the basis for the selection of Tenderers of this procurement.

2 OBJECTIVES AND SCOPES

2.1 The objectives of the ICP are as follows:

- A. As a catalyst for local companies to be involved in the global strategic growth through the development and strengthening of skills, capabilities, capacities, marketing and export potential;
- B. Maximize the use of local content to reduce dependency on foreign countries thus reducing the outflow of Malaysian currency;
- C. Sustain local industry by enhancing the capabilities and capacities to participate in global supply chain;
- D. Promote Transfer of Technology (ToT) and strategic knowledge development;

- E. Establish cooperation in research projects, strategic development and commercialisation (Research, Development and Commercialisation - R&D&C); and
- F. Facilitate Foreign Direct Investment (FDI), Domestic Direct Investment (DDI) and foster collaboration to develop human resources in strategic sectors, thus creating job opportunities, increase the local expertise and capabilities.

2.2 Scopes of ICP:

The ICP requirements specified in this document cover the areas of activities that are directly and/or indirectly linked to the [PROCUREMENT NAME]

- A. In order to ensure the ICP implementation is within the Tenderer's access, the ICP requirements specified herein will focus on activities that are within the Tenderer's business domain. Responsibility for the fulfilment of all obligations specified rests solely with the Tenderer even if a third party is appointed to satisfy any of the requirements.
- B. The ICP scopes specified in this document are general ICP requirements. The Tenderer is recommended to satisfy the proposed requirement as specified in Section 3 of the ICP requirements which will be positively evaluated by the Employer. Nevertheless, the Tenderer may propose their own ICP project proposal to comply with the ICP Policy in line with the ICP Objectives highlighted in clause 2.1. Details requirements will be identified and documented in separate ICP agreements between the Government of Malaysia and the successful Tenderer.
- C. The successful Tenderer is obligated to achieve minimum **ICP Credit Value (ICV) of 100% equivalent to the Main Contract value**. The ICP Policy shall be used as the mechanism reference to calculate the ICV. Technology Depository Agency – ICP Management Unit (TDA-IMU) shall provide assistance to the successful Tenderer in order to achieve the ICV which the Tenderer is obliged to deliver. **The proposed ICP projects by the Tenderer shall not lead to increase the Tender Sum of this procurement.**
- D. Proposed ICP activities must have a value-add return (over and above) of the basic/mandatory needs specified in the Main Procurement Contract.

The value-add benefit obtained from the ICP activities must be proven with evidences acceptable by Government. ICP Provider must convince the Government that the proposed project is sustainable for long term in the aspect of the operation of the procured assets, development of the nation and the contribution to the national economic growth, throughout and beyond the duration of ICP implementation.

- E. ICV will only be awarded to:
- i. Activities that are not part of the tender condition or precondition of the Main Procurement Contract delivery;
 - ii. Activities that provide added values that are over and above in fulfilling the basic/mandatory requirement of the Main Procurement Contract delivery; and
 - iii. Activities that are implemented in accordance with the terms and conditions of this Policy and Guidelines.

3 REQUIREMENTS

3.1 General Provisions

- A. The Main Contract between the Tenderer and Government of Malaysia for the procurement shall be concluded for the ICP to commence. ICP Obligation clauses shall be included in the Main Procurement Contract as per Attachment 5 in the ICP Policy. These clauses shall outline the terms and conditions of the ICP Obligation.
- B. Both parties have to come to an agreement for the implementation of the prescribed ICP where the **ICP Agreement shall be signed concurrently with the Main Contract** signing as stated in the ICP Policy.
- C. First Tier ICP Agreement shall be signed concurrently with the Main Procurement Contract. Failure to do so, Ministry of Finance (MOF) reserves the right to defer the scheduled payment of the Main Procurement Contract as stated in Clause 4.2.6.2 in the ICP Policy.
- D. ICP Provider is required to provide an irrevocable Performance Bond to the GOM in the form of Bank Guarantee issued by any onshore Malaysian bank/financial institution worth of five percent (5%) of the Main Procurement Contract value.

3.2 ICP Requirements

The proposed direct programme shall contribute directly to the capacity and capability development to support the **[PROCUREMENT RELATED] sector**. To ensure that the ICP programs contribute to national economic development, the Tenderer shall take in cognizant the New Economic Model and other related document published by the Government of Malaysia in developing the Indirect ICP Programs.

[ICP REQUIREMENTS SHALL BE DETERMINED BASED ON THE ICP OBJECTIVES. EXAMPLES AS BELOW]

3.2.1 Malaysia Local Content, Subcontracting and Local Works

Through subcontracting and local works, the capabilities of **local companies in**

[PROCUREMENT RELATED] sector can be strengthened. Under this initiative, the Tenderer shall use their best endeavour to enable maximization of local content through local sourcing of parts and components and subcontracting.

3.2.2 Transfer of Technology (ToT) and Human Capital Development (HCD)

- A. Human Capital Development (HCD) is essential to enhance the technical capability of local human resources. Through HCD initiatives, many workers who are capable and competent can be produced for the industry.
- B. The main HCD initiative which focuses on upskilling and reskilling that can be implemented is **through certification, training, or short courses** to increase competency, capability and capacity of port operators/ employees, universities or other institution graduates/ lecturers.
- C. The tenderer may as well propose **Train-the-trainer Concept** where it provides training and courses relevant to the program to enable local trainer to train and educate local potential recipients in the subject related. The following programs are proposed:
 - i. Professional Engineer certification through staff attachment, internship, courses, training, etc.

3.2.3 Global Strategic Partnership

- A.
- B.

3.2.4 Local Industry Sustainability through Global Supply Chain

- A.
- B.
- C.

3.2.5 Foreign/Domestic Direct Investment

- A.
- B.
- C.

3.2.6 Research, Design and Commercialization

- A.
- B.
- C.

4 RESPONSE BY THE TENDERER

4.1 ICP Program Proposal

- 4.1.2 Tenderers shall respond to the requirements stipulated in Section 3 by submitting an ICP Program Proposal as in the templates and guidelines Annex – B. The purpose of the proposal is to explicitly indicate how the Tenderer comply with the requirement of applicable clauses and how the Tenderer plans to meet the industrial collaboration obligations
- 4.1.3 The Tenderer is reminded that the ICP Program Proposal shall be used by the Government of Malaysia to evaluate the Tenderer's response. Any information that is vague, non-committal or withheld for whatever reason will be regarded as such and evaluated accordingly.

5 CONCLUSION

- 5.1 With reference to the Malaysian ICP Management Framework and Flow Chart in the ICP Policy, the proposals from the Tenderers will be evaluated accordingly based on sets of criteria established by Technology Depository Agency (TDA), an agency under the Ministry of Finance of the Government of Malaysia.
- 5.2 The Tenderer will be requested to present their proposals to the Government of Malaysia for clarification purposes if required.
- 5.3 The selected Tenderer will go through a negotiation process to finalize the proposed ICP

projects and to be documented in the ICP Agreements.

5.4 The ICP Agreements consists of two parts which are:

5.4.1 1st Tier Agreement- An agreement between Government of Malaysia and the selected Tenderer which shall govern the terms and conditions of the agreed projects, timeline and deliverables;

5.4.2 2nd Tier Agreements – Agreement between TDA as the representative of the Government of Malaysia, the Tenderer/ICP Provider and the Recipient(s) which will detail out the agreed projects to be carried out and shall become supplementary to the 1st Tier Agreement. Each Recipient will have a separate 2nd Tier Agreement with the Tenderer/ICP provider.

Or;

5.4.3 Letter of Undertaking (LoU) – Depending on the scope of the ICP program/project, LoU can be agreed by ICP Provider and Recipient, subject to ICP Committees decision.

ANNEX – A

POLICY AND GUIDELINES ON INDUSTRIAL COLLABORATION PROGRAMME (ICP) IN GOVERNMENT PROCUREMENT SECOND EDITION

ANNEX – B

TEMPLATES AND GUIDELINES FOR ICP PROJECT PROPOSAL

**ICP PROJECT PROPOSAL
FOR
[PROCUREMENT NAME]**

Introduction

This proposal is to feedback to the tender document with reference **[TDA DOCUMENT NUMBER]**. It is inclusive of objectives and commitments in order to fulfill ICP obligation for this procurement.

Objectives

- 2.1 Specify the company's core business and experience.

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Compliance Schedule

CLAUSE	REQUIREMENT	PROJECT PROPOSAL	REFERENCE
3.2.1	Malaysia Local Content, Subcontracting and Local Works		
3.2.1	Under this initiative, the Tenderer shall use their best endeavour to enable maximization of local content through local sourcing of parts and components and subcontracting.		<i>*Tenderer may provide additional information related to the project proposal as in template Attachment -1</i>
3.2.2	Transfer of Technology (ToT) and Human Capital Development (HCD)		
3.2.2	<p>The main HCD initiative that can be implemented is through certification, training, or short courses. The following programs are proposed:</p> <ul style="list-style-type: none"> i. Professional Engineer certification through staff attachment, internship, courses, training, etc. ii. 		<i>*Tenderer may provide additional information related to the project proposal as in template Attachment -1</i>
3.2.3	Global Strategic Partnership		
	<ul style="list-style-type: none"> A. B. C. 		<i>*Tenderer may provide additional information related to the project proposal as in template Attachment -1</i>

3.2.4	Local Industry Sustainability through Global Supply Chain		
	A. B. C.		<i>*Tenderer may provide additional information related to the project proposal as in template Attachment -1</i>
3.2.5	Foreign/Domestic Direct Investment		
	A. B. C.		<i>*Tenderer may provide additional information related to the project proposal as in template Attachment -1</i>
3.2.6	Research, Design and Commercialization		
			<i>*Tenderer may provide additional information related to the project proposal as in template Attachment -1</i>

ATTACHMENT-1

PROJECT PROPOSAL FORM

Project Name	
Revision	
Project Reference No.	

Project Description			
NOTE: To specify the <u>brief scope</u> and context to explain the <u>goals and objectives</u> to be reached.			
Project Deliverables			
NOTE: To indicate <u>specific deliverables</u> of this Project.			
Project Duration		Project Cost	
Project Impact			
Potential ICP Recipients			
Name (Organisation):			
Address:			
Contact details:			
Name:			
Tel:			
Email:			
Attachment(s)- if any			
<ol style="list-style-type: none"> 1. <i>Project timeline</i> 2. <i>Others</i> 			